## 摘要:

因應 21 世紀高等教育的改變與轉型—Paul D'Anieri ,加州大學河濱分校首席副校長

世界各地的高等教育正經歷 3 個主要的轉型:全球化正促進世界各地學生及學者的流動、日益激烈的競爭及公平化競爭環境。民主化刻正創造高等教育比以往讓更廣泛社經背景的人可取得教育機會。數位化正改變我們的教學及進行研究的方式並改變知識的本質。然而,大學作為一個機構,至今改變不多;全世界的大學做效美國 20 世紀初期新興的研究型大學,可是這種模式的大學日益顯得成效不足;21 世紀的挑戰,在面對傳統研究型大學模式的挑戰之際,必須調整適應或重新創造大學,以善用全球化、民主化與數位化的優勢。

Abstract: "Dealing with Change and Transformation in Higher Education in the 21st Century," by Paul D'Anieri, Provost and Executive Vice Chancellor, University of California, Riverside

Higher education around the world is undergoing three major transformations: Globalization is facilitating the flow of students and scholars around the world, increasing competition, and levelling the playing field. Democratization is making higher education available to a much broader socioeconomic range than ever before. Digitalization is changing the way we teach and conduct research, and is changing the very nature of knowledge. The University as an institution, however, has not changed much. Universities around the world are emulating the research university as it emerged in the US in the early 20th century. But that model increasingly seems insufficient. The challenge for the 21st century is to adapt or reinvent universities to both take advantage of globalization, democratization and digitalization, while meeting the challenges to the traditional research university model."